

**BOARD OF COUNTY COMMISSIONERS
LAKE COUNTY, FLORIDA**

SPECIAL MEETING

May 3, 2021 – 1:00 p.m.

Cagan Crossings Library, 16729 Cagan Oaks, Clermont, FL

COUNTY COMMISSIONERS

Sean Parks, Chairman

Douglas B. Shields, District #1

Kirby Smith, District #3

Leslie Campione, District #4

Josh Blake, District #5

Alan Rosen, County Manager

Melanie Marsh, County Attorney

DISCLAIMER

This booklet has been prepared for the convenience of the Board of County Commissioners in discussing matters before them. Every effort has been made to include all items to be discussed at this Board of County Commissioners meeting; however, Commissioners may add items to the agenda up to 4 days prior to the meeting. They also may remove items from consideration at any time. While it has been the goal to present error-free information, we do not represent that documentation is without errors or omissions.

In addition to regular Board meetings, the Board of County Commissioners may, from time to time, schedule a workshop during which they will receive information from staff, have discussions with staff and among themselves, and then proceed to give staff direction on the subject matter being discussed unless otherwise shown on the Agenda item. These discussions and workshops do not take the place of the formal public hearing process during which any member of the public may comment and formal action is taken.

The Board and staff welcome written comments prior to workshops and other meetings. If you have comments or questions regarding the subject matter of any Board action or workshop, please deliver your written comments to appropriate County staff or mail to the Board of County Commissioners, Post Office Box 7800, Tavares, FL 32778.

ITEMIZED AGENDA

May 3, 2021

- I. OPENING REMARKS
- II. DISCUSSION OF SHORT-TERM STRATEGIC PLAN
- III. DISCUSSION OF LONG-TERM ITEMS (5-10 YEAR TIMEFRAME)
- IV. COMMISSIONER COMMENTS:
 - A. Commissioner Shields - District #1
 - B. Commissioner Parks - District #2
 - C. Commissioner Smith - District #3
 - D. Commissioner Campione - District #4
 - E. Commissioner Blake – District #5

The County Commission reserves the right to move any Agenda item to an earlier time during the day as its schedule permits, except in the case of items and appointments that have been advertised in a newspaper for a specific time.

Pursuant to the provisions of Chapter 286, Florida Statutes, Section 286.0105, if a person decides to appeal any decision made by the County Commission with respect to any matter considered at this Commission meeting, he or she will need a record of the proceedings, and that, for such purpose, he or she may need to ensure that a verbatim record of the proceedings is made, which record may include the testimony and evidence upon which the appeal is to be based.

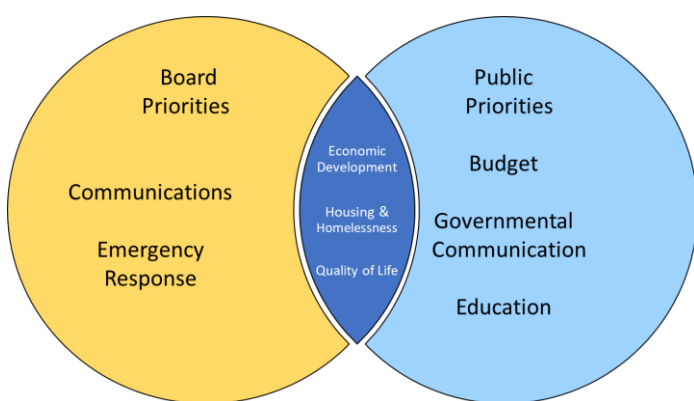
Persons with disabilities needing assistance to participate in any of these proceedings should contact (352) 343-9760 at least 48 hours before the scheduled meeting; if you are hearing or voice impaired, call 711 or (352) 253-1840.

Board Retreat Summary

February 16, 2020

Summary Overview

The Board of County Commissioners, staff and members of the community met to discuss priorities and challenges for Lake County. The retreat aimed to promote collaboration and communication between the county and the public when considering future goals. Attendees had the opportunity to voice their priorities and hear from the County Commissioners regarding their vision for Lake County with the purpose of discovering shared priorities.



Top Priorities for Attendees

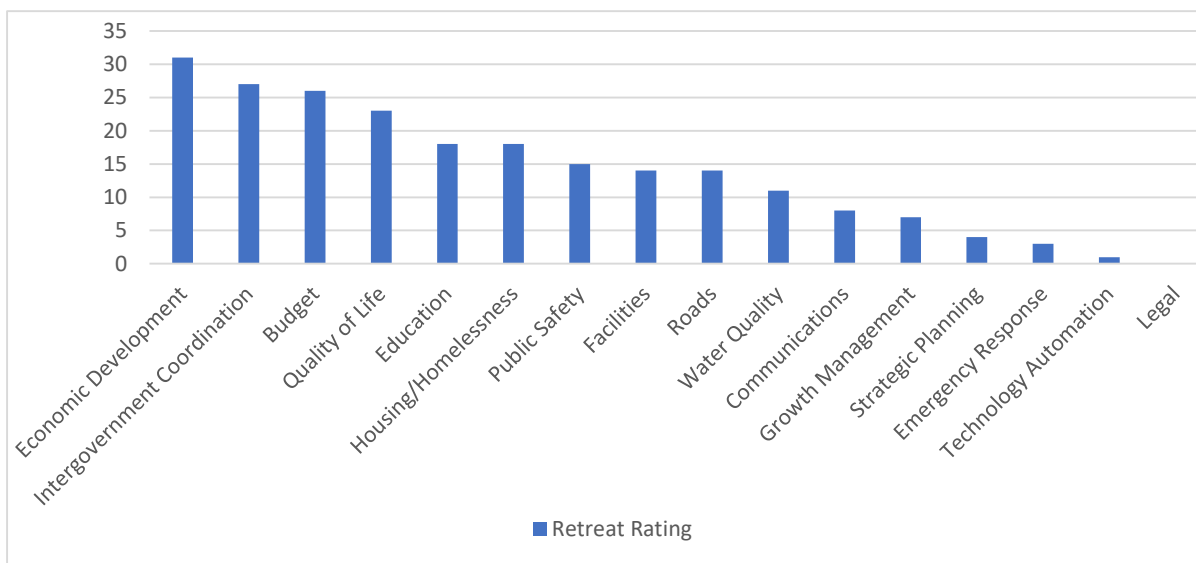
Among the top priorities for attendees were *economic development*, the *County budget*, *intergovernmental communication* between County government and surrounding areas, and overall *quality of life*. *Education* as well as *housing and homelessness* followed closely behind.

Top Priorities for the Board

Top priorities included *economic development*, *communications*, *housing and homelessness*, and *quality of life* in addition to *emergency response*.

Priority Focus Areas

The below graph depicts topics that were discussed at the retreat. The “Retreat Ratings” were determined by the amount of times a specific priority was brought up in each category. One point represents one mention.



Board Priorities by Category

Economic Development

- Update Economic Development Action Plan
- Target industries and create job opportunities
- Water and sewer for Mount Plymouth-Sorrento CRA
- Expand eco-tourism opportunities

Intergovernmental Coordination

- Revise ISBA agreements
- Improve and enhance partnerships with cities

Budget

- Increase reserves
- Lower property taxes without lowering service
- Protect against cost of living increases

Quality of Life

- Funding for trail construction and maintenance
- Create a regional park in Tavares
- Pursue America in Bloom
- Access to healthcare, education, transportation and recreation
- Protect natural spaces
- Protect unique small town charm and downtown districts
- Public access to Wekiva River
- Lower crime
- Preserve and enhance quality of life in Lake County

Education

- More tech-related programs in high schools

Housing and Homelessness

- Implement homelessness mitigation plan
- Develop attainable housing/affordable workforce and senior housing

Facilities

- Staff parking lot open to public after hours

Roads

- Funding for road construction and maintenance
- SR 46A buffer and landscaping deficiencies

Water Quality

- Address algae blooms in lakes used by athletes
- Overall water quality

Communications

- Improve community relations and outreach

Legal

- Commission districts from at-large to single member

Technology and Automation

- Implement "See Click Fix"

Board Priorities by Category

Public Safety

- Support Animal Services and no-kill mission
- Dependable public safety and emergency medical services

Growth Management

- Protect Green Swamp
- Lake Norris Conservation Area
- Setback requirements
- Four Corners growth concerns
- New development to demonstrate fiscal sustainability while promoting prosperity and conserving environment
- No exceptions to Comp Plan unless conditions have fundamentally changed
- Provide incentives to builders to redevelop old structures rather than starting over on new land
- Identify/address permitting and planning issues
- Prevent unauthorized/illegal borrow pits and hauling activity
- Mitigate rail car storage and blight
- Reduce/simplify landscape requirements in LDRs
- Protect rural character and agricultural land uses
- Provide green building incentives

Strategic Planning

- Develop a Strategic Plan
- Enhance public/private partnerships

Emergency Response

- COVID-19 response and improvements to state public health structure
- Revise emergency authority during a declared pandemic